

# **Red Bank Corridor Project**

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# APPENDIX H Red Bank Corridor Community Partners Committee (CPC) Meeting February 15, 2012

Eastern Corridor Program Red Bank Corridor Project

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Submitted to ODOT on February 15, 2012 as part of the Red Bank Road Community Engagement Process

# **Purpose of this Document**

The purpose of this document, along with its attached Endnotes, is to argue for a design of Red Bank Road that helps, rather than harms, the communities and employers that are located at the western end of the proposed Eastern Corridor roadway. Endnote A To achieve this positive goal for the municipalities of Cincinnati, Fairfax and Mariemont, this document argues for a close collaboration among these municipalities and with the Ohio Department of Transportation to develop a "context-sensitive design" for Red Bank Road and its environs. Endnote B

# **Preface**

Design matters.

Today decisions about roads, sidewalks, setbacks and other transportation/infrastructure questions --- where and how this infrastructure is designed and what public purpose this public investment serves -- can make or break neighborhoods, cities, suburbs and entire regions. Endnote C

In our Ohio/Kentucky/Indiana Tri-State region, we see some excellent examples of good transportation/infrastructure planning as well as some very bad examples. When the infrastructure decisions were good,

- Jobs opportunities were created,
- Existing communities were strengthened and redeveloped, and
- Major new employers were recruited to and/or developed in our region.

However, when unwise decisions were made about infrastructure investment in our Tri-State region (sometimes the unfortunate side of these decisions became more evident in retrospect, and were not as well known at the time), the following occurred: Endnote E

- Stable, established communities were destabilized and property values were undermined.
- Businesses, people and jobs have fled from those communities,
- Racial segregation increased, and
- People and jobs left the Cincinnati, Norwood, Covington, Newport, St. Bernard, Elmwood Place and other long-established municipalities, decamping not only for more distant suburbs within the Tri-State region, but unfortunately also to other metro areas both inside and outside of the USA.

This planning process for the portion of the Eastern Corridor road roadway in Fairfax, Mariemont and the City of Cincinnati is a once-in-a-generation opportunity to do something positive that will strengthen the East Side of the Cincinnati and its inner-ring suburbs for years to come.

Today in our East Side communities, as well as nationally, it is clear that positive new economic and social trends are afoot that suggest that:

- Increasingly, urban neighborhoods and older inner-ring suburbs are becoming more attractive to residential home-buyers and renters (especially the so-called "Millennial" generation or "Generation Y"), and Endnote F
- It is increasingly likely that significant economic development and job creation will accompany this increasing demand for housing in urban neighborhoods and older inner-ring suburbs.
   Endnote G

Locally, these trends have manifested themselves in several ways that are becoming increasingly obvious:

- During the last 10-12 years, large-scale job-creation has happened in the Red Bank Road corridor (Fifth Third Bank, Gorilla Glue, Medpace, Forest Pharmaceutical, Ohmart Vega, Integra Life Sciences, Carespring, etc.)
- The "white flight phenomenon" which defined residential real-estate trends on the East Side of Cincinnati from 1960 to 2000 has ended. Endnote J
- Despite many store closings and a sluggishness in retail activity throughout the Tri-State region, retail centers in this East Side area such as Rookwood Commons/Pavilion, Hyde Park Plaza, Kenwood Town Center and the traditional commercial centers of Hyde Park, Oakley and Mariemont have fared well.

For all of these reasons, I look forward to collaborating with ODOT and the City of Cincinnati on the design of the Red Bank Road, as part of the Eastern Corridor project. Through this planning process, we have an opportunity to leverage the federal and state funding on this project to improve the quality of life, enhance the local sense of place, as well as attract people, capital and jobs to these East Side communities for many years to come.

# Some specific design ideas

Other speakers tonight will address issues in regards to the Red Bank Road design that I agree with. But, before closing, I wanted to mention a few specific ideas for the road design that I believe are important.

- 1) First, in order to protect the campus of John P. Parker School, the intersection of Red Bank and Madison, as well as the intersection of Red Bank and Duck Creek roads, need to remain as level-grade intersections.
- 2) Second, at the corner of Red Bank and Duck Creek roads, I believe we need to build a pedestrian/bicycle overpass bridge that will allow Shroder High School students a safe crossing over Red Bank Road. This will also give working people in Madisonville a safe and easy non-automotive access to the thousands of jobs that Fifth Third Bank has created on Duck Creek Road.
- 3) Third, we need to recognize that the communities at this northwestern end of the Eastern Corridor project such as Mariemont, Fairfax and Madisonville are struggling to attract and keep young families. This trend was quantified in the 2010 Census data which showed that the number of residents in the 45227 zip

code under the age of 18 dropped 17 percentage points between 2000 and 2010. Also, during this same time period, the number of neighborhood public elementary schools located in this 45227 zip code area dropped from five (5) schools to just two (2) schools.

In order to make this area more attractive to families, I believe that we need to leverage the Eastern Corridor funding to create hike/bike trails along both sides of Red Bank Road that will connect to Daniel Drake Park to the north, and to Ault Park and Otto Armleder Park to the south.

Specifically, I would argue that the off-road hike/bike trail on the west side of Red Bank Road should be built alongside the banks of Duck Creek rather than directly alongside the roadway. By building this hike/bike trail along the banks of Duck Creek from Columbia Parkway north to the point where Deerfield Creek flows into Duck Creek, we would free up space along Red Bank Road for a landscaped median.

4) Fourth, as part of the Eastern Corridor design, ODOT may decide to replace the railroad bridge over Red Bank Road just north of Corsica Hollow. If a new bridge is built, I would suggest that it be built wide enough so that there is extra room for the single-track rail line, with enough space allocated along both sides of the railroad tracks to allow for paved hike/bike paths.

This would give pedestrians and cyclists a safe and easy way to cross over Red Bank Road. Also, the new overpass would provide the City of Cincinnati with an opportunity to leverage this overpass as an architectural Gateway to the City similar to the architectural gateway on the Seymour Avenue overpass over

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Interstate 75.

# **Endnotes**

#### **Endnote A**

Most of these communities and employers lie within the City Limits of Cincinnati (Kennedy Heights, Madisonville, Oakley, Hyde Park, Mount Lookout, Linwood, Columbia-Tusculum, the East End, etc.). However, this White Paper also advocates equally for the benefit of our nearby neighbors in the "inner-ring" Cincinnati suburbs of Fairfax, Mariemont and Silverton.

### **Endnote B**

During the last couple of years, several excellent short videos have been produced about "context-sensitive" transportation design. These videos explain how several different U.S. communities — some urban, some suburban, some rural — have successfully collaborated with city, county and state planners and transportation authorities to create road designs that encouraged job creation and community life while also accommodating the needs of through traffic (commuters and truckers). Those community-focused videos include:

• West Palm Beach, Florida -- <a href="http://www.youtube.com/watch?v=metP6nG\_9fQ">http://www.youtube.com/watch?v=metP6nG\_9fQ</a> -- where the City of West Palm Beach has successfully cut crime and revitalized its downtown and Lake Worth/Intracoastal Waterway waterfront by narrowing many streets, creating new landscaped spaces and calming traffic.

Ian Lockwood, partner in the community-planning firm of Glanning Jackson. Former head of the Transportation Division for the City of West Palm Beach. "When the City reached rock bottom, about 80 % of the stores on the main shopping street were vacant, we had about \$7,000 in reserves as a City. The drug and prostitution problems were terrible. In fact, there was a documentary done on it called 'Crack America' that was filmed here in West Palm Beach. Our roads had become escape routes to the suburbs. All investment left the City. People became car-dependent, and then we started tearing down our buildings to make room for surface parking lots.

I was recruited as part of a group of 'change agents' whose mission it was to revitalize the City. I am going to take you on a tour today and show you some of those projects that, when weaved in with a whole bunch of other things that we were doing, made West Palm Beach turn from being a slum to a very nice medium-sized City."

Next Lockwood now took viewers on an auto tour of Olive Avenue: "What we've done here is narrow the street down. We've made it two-way, put in nice wide sidewalks. These neighborhoods used to be rather hollow [photo shown of a shell of a Spanish-style house], a lot of vacant properties, and a lot of boarded-up homes. And, all those places are getting fixed up now. A lot of families are moving back into the City with their children, and because of what we've done with the sidewalks and the streets, the kids can now walk to school. We've narrowed their crossing distances. We've slowed down the speeders. We had speeded up our streets so much that people started building hedges and walls in front of their properties to cut them off from the street," Lockwood said.

"And now," he said, "the new developments engage the street, providing what we call 'natural surveillance' on the street which, again, helps from a crime-prevention perspective. It helps people feel comfortable as they walk along."

Lockwood now takes viewers on an auto tour of Flagler Drive. "This is North Flagler Drive. It's the road that parallels our waterfront. It has got a linear park on one side with a beautiful shared path. It's a big, big improvement over what used to be here. [In the past] North Flagler Drive was just a car conduit. It was straight as a gun barrel and drivers drove like bullets. Nobody wanted to be there, and it cut the City off from its waterfront. So, getting the streets right is really important from a sustainability perspective. And getting streets right doesn't mean speeding cars up and getting them through quickly. It means making a nice city, making a walkable city, and giving people choices, choices on how to get where they are going – not just by car, but by foot, by bike and by public transport. "

Next, takes viewers on a walking tour of Clematis Street. "This is Clematis Street. This is the historic shopping street of West Palm Beach. "It's hard to believe [now] that this was a one-way street with signals. Today it is a narrower, slower street. It's two-way. There is parking on both sides. There are pedestrian crossings at the narrowings midblock and the intersections have been raised to sidewalk height to help pedestrians cross the street. We've also built an interactive fountain in front of the library where kids play in the water and parents come and watch, increasing what we call 'natural surveillance.' And, what happened was that all the prostitutes and drug dealers that used to populate this area have gone away. These stores [storefronts] used to be 80% vacant. Now they are pretty well filled. People with choice are coming down here to live above the stores. It's really becoming a really vibrant place.

■ Trenton, New Jersey -- <a href="http://www.youtube.com/watch?v=D">http://www.youtube.com/watch?v=D</a> n82Ah 4Qo --where plans are being made to transform N.J. Route 29, a main freeway connector between I-95 and the New Jersey Turnpike, into a boulevard. In creating this boulevard, the goal is reduce traffic fatalities, re-connect the City to its Delaware River waterfront, promote walkability via cross streets that cross route 29 and encourage locals and motorists on Route 29 to patronize downtown businesses.

In the video. Ingrid Reed, a leader of the Capitol City Development Corporation said, "The cars are encouraged to speed through [today]. There is no way to really slow down the speed. We're telling them, 'go through Trenton as fast as you can.' That's what the [current] road [design] says."

Douglas Palmer, Mayor of Trenton; "There is almost a four-mile stretch [of Route 29] before there are any traffic lights, and we had some horrific tragedies in terms of motor-vehicle fatalities, the majority by young people. And it become abundantly clear that the [New Jersey] Department of Transportation had to do something to slow traffic down." Mark Stout, Assistant New Jersey Transportation Commissioner, said, "I think the people in the City of Trenton and the Mayor and the people looking at downtown Trenton are looking at some way to have a state highway that doesn't just roar by the downtown area in a freeway-type basis, but [instead] really serves and fits in as a boulevard that brings people to a redeveloped and rejuvenated downtown area."

Ingrid Reed said, "I think we've learned from many places that a better balance between

Ingrid Reed said, "I think we've learned from many places that a better balance between cars and people is good for economic development. People want to be there. People want to build there. And so the boulevard was not just a dream. It became a way of getting the economic development and revitalization that we wanted in Trenton."

The Rochester suburb of Irondequoit, New York --

http://www.youtube.com/watch?v=0jCXgO3Fo4I -- where Mark McAnany, project manager for the Bergmann Associates engineering and architectural design firm explained the 2-mile, \$14 million re-do of Sea Breeze Drive from Interstate 590 to Irondequoit's waterfront on Irondequoit Bay. "We successful transformed the corridor form a stark four-lane expressway environment into a green median divided, traffic-calmed community gateway corridor," said McAnany, the Transportation Business Segment Leader for the 340-person Bergmann Associates firm.

"We narrowed the pavement up, and that allowed us to create additional green space and also build a two-mile-long continuous trail system that provides recreational use along the corridor but also links the neighborhoods in," McAnany said.

"We have many sustainable design elements in the project. We have four roundabouts at four intersections along the corridor which are safer by design, but they also reduce long-term energy use, improve air quality and reduce noise levels." McAnany added,

"We also have the pedestrian amenities an the trail system. Up at the north end [near Irondequoit Bay, which connects to Lake Ontario] we have two public parking lots that were built with a porous asphalt pavement treatment. That's a water-quality enhancement that actually captures the first two-year rain event before any water runs off the parking lots. We also have some gateway elements. Behind us is the ship's mast icon at the northern-most roundabout. And that's to welcome people to the town's waterfront district, Sea Breeze, and just re-enforces that the waterfront experience is coming towards them as they continue north along the corridor."

Littleton, New Hampshire -- http://www.youtube.com/watch?v=wsMZ8Wpt8AQ -where town fathers, when given the green light by state authorities, actively solicited local residents for "focus group"-style input on the redesign of its Main Street (U.S. 302). In Littleton, the town used a series of landscaped medians to slow down through traffic coming into town from Interstate 93 less than one mile from downtown Littleton. At the state level, Littleton native and New Hampshire Transportation Commissioner Carol Murray encouraged Littleton officials to take the lead in designing their main street. Murray explained how, on the Littleton/U.S. 302 project, some people feared that the town (and taxpayers) would face lawsuits when the town changed parking rules, reduced the width of some streets and intersections, and slowed down through traffic in order to make its downtown safer and more business-friendly. "There are folks that will say 'liability.' Oh, my heavens, we [the town government or state government] are going to be sued. That's a big resistance point. It's not just the lawyers [that make that claim]; it's also the engineers. I guess that's based on the fact that if you don't design for the maximum, [some people think] you're liable." She explained the legal definition of liability: "Liability only means that you are reasonable, prudent, make cautious decisions and document your thought process," the Commissioner Murray said.

## **Endnote C**

In its Video "Rethinking Streets for Successful Communities," published by the Columbus, Ohio-based Mid-Ohio Regional Planning Commission (MORPC), this question of "doing street design right" to strengthen the community and increase property values is addressed directly. In the MORPC video – see <a href="http://www.youtube.com/watch?v=HbYgHwY6E9w">http://www.youtube.com/watch?v=HbYgHwY6E9w</a> -- some of the professionals interviewed for this video are:

- Carol Coletta former CEO of Chicago-based CEOs for Cities. [Please note that the board president-elect of CEOs for Cities is former University of Cincinnati President Nancy Zimpher.]
- Ken Danter Former Director of Economic Development at the Columbus Area Chamber of Commerce and currently President of the Danter Company, a Columbus-based real-estate research company;
- Terry Foegler former City Manager of the City of Dublin, Ohio, an inner-ring northern suburb of Columbus. Currently Foegler serves as Associate Vice President for Physical Planning and Real Estate at The Ohio State University.
- Jack Lucks Chairman of Continental Real Estate, a large Columbus-based developer whose Tri-State area projects include the RAVE Theater Cineplex at the Streets of West Chester and the Preserve at Beckett Ridge housing development in West Chester. Locally Continental Real Estate also handles the property management at the Streets of West Chester.
- **Keith Myers** a Columbus-based co-founder and partner in the of MSI/KKG urban/landscape design firm (with local offices in Covington, Kentucky); and
- Yaromir Steiner -- CEO, of Steiner & Associates, the co-designer (along with the Georgetown Company) of the award-winning Easton Town Center in Columbus. Steiner's firm recently signed a tax-incentive agreement with Butler County in Cincinnati's northern suburbs to build the proposed Liberty Town Square development in Liberty Township near I-75.

A partial transcript of "Rethinking Streets for Successful Communities" follows. This partial transcript includes the key portions of this video that focus on road/street design and its connection to livability and property values.

**Coletta**: "People are valuing things today that they didn't value 10 years ago or 20 years ago. We need to know those things so that we can develop the kinds of communities that people want to live in."

**Foegler**: "It's so easy to think that the housing lull that we are suffering today is just a result of the 2008 problems and some problems with residential mortgage lending practices. The demographic fundamentals that are changing are having a far bigger effect.

**Foegler [continued from previous page]**: I came back to Dublin in 2008 to serve as its City Manager, and really with the same charge of looking at where it [The Town of Dublin] was at that point in time, and trying to understand how does Dublin posture itself to be competitive and sustainable going forward. Forces that had largely driven most of the growth and development of Dublin were going to be turned on their head in the next 10-20 years. There were going to be far more sellers of this kind of product [existing housing in Dublin] than there are buyers "

**Lucks**: "In the year 2000, there were four (4) households in the buying category for every one (1) households in the selling category. By today, in 2011, that has dropped to 1.8 to 1. By 2015 it will be 1.4 to 1 and in 2020 it will be one (1) to one (1).

**Coletta**: "Your constituents want their homes to hold their value. It's the biggest investment they have. So, if there is no future demand for their homes, then their homes will not hold their value."

**Lucks**: "Cities have a great advantage. They hold an enormous amount of real estate that they are not looking at correctly, and that is all the streets and all the setbacks."

**Foegler**: "It's real important that we get that right, because that piece of the public realm around streets, from all the designers and planners who have come in and talked to us have said that that does as much to determine the success of these places – that piece of the public realm – as anything we do."

**Lucks**: "Redevelop it and re-improve it. Then all the land around it will drastically go up [in value]. That's one place where community leaders already possess the power to do something really good."

**Myers**: "The whole development pattern that [has existed] for the last 40-50 years was completely dependent on one single mode of transportation."

**Steiner**: "Most of those spaces have been designed at auto scale. You know, the car moves at a certain speed, so you appreciate what's around you at the speed of the car. It [needs] to be designed at a human scale."

**Myers**: "It's not just simply the traffic engineer that determines the character of the street. They [the traffic engineers] have a say, and what they say is important, but they are not the final arbiters of what that street looks like."

**Foegler**: "You are going to see, I think, a lot more emphasis on and a rethinking of the typical suburban pattern." Foegler went on to point out that, in Dublin, the town took a new approach a few years ago when it created a plan for its Bridge Street Corridor in collaboration with ODOT. [Please note that, like Red Bank Road (which connects I-71 to Columbia Parkway), Bridge Street in Dublin also connects two limited access high-speed highways (Columbus's I-270 Outerbelt and the Route 315 Olentangy Freeway). Also, please note that after Bridge Street (U.S. Route 33) passes I-270 westbound, it becomes a limited access freeway that connects to Marysville and Bellefontaine.]

**Foegler**: "The economic development aspects of the consideration [for the new Bridge Street Corridor plan] were very, very strong. And those elements together got Dublin to look at much different model of urban development."

**Danter**: "When I talk to communities, that's what's first and foremost in their minds. . . . They begin to think about their downtowns. There is a desire to improve their downtowns. There is also a desire on the part of the population to want to live in that more urban environment. It's not for everybody, but certainly there is a sizable component of the population that likes that idea."

**Steiner**: "Knowledge-based people want to come and create businesses. So, if you want to be a city that thrives, that does well, you have to be a place that is desirable to live [in]. And you are not going to be a desirable place to live unless you make it beautiful, unless you make it attractive, unless you create that sense of scale that people like to come to. "

**Danter**: "I don't believe that in Central Ohio we're going to get back to a point where we were eight or nine or ten years ago, or even 15 years ago."

**Coletta**: "We always have to think about future-proofing out communities: how will our community have value, hold value, grow value."

**Foegler**: "When we do design streets, the recognition that these streets -- regardless of what they are connecting or how dense the pattern is around them -- making them as walkable, making them as accommodating to all the forms of transportation as they can be, to encourage livability where appropriate along those streets it's real important that we get that right."

## **Endnote D**

In recent years, perhaps the best local example of good "context-sensitive" transportation planning and urban design occurred in the 1990s when Fort Washington Way (I-71) between Downtown Cincinnati and the Ohio River riverfront was placed in a trench. With this new design, two new landscaped one-way boulevards (2<sup>nd</sup> Street one-way eastbound and 3<sup>rd</sup> Street one-way westbound) were built alongside Fort Washington Way at street level, freeing up a large amount of land that previously in this area that had previously been used for I-71 on-ramps and off-ramps. With this new design, Downtown Cincinnati was tied closer to its riverfront in a manner that was pedestrian- friendly and easier for motorists to navigate. Especially during the last 3-4 years, this new transportation design has played an important role in stimulating new investment along the riverfront, attracting corporations to relocate their offices from Northern Kentucky to Downtown Cincinnati, and in generating demand for new restaurants and entertainment venues.

#### **Endnote E**

As was the case in so many other U.S. communities, a large number transportation and infrastructure decisions were made in Greater Cincinnati during the 20<sup>th</sup> Century (particularly after 1940 when auto travel became dominant mode of transportation) that hindsight shows us were unwise and unfortunate. These unfortunate decisions often had the effect of undermining established communities, driving people and jobs away, depressing property values and thus encouraging the growth of crime and anti-social behavior. In the bullet points below, I have cited just a few of these decisions that were made affecting Madisonville and the East Side of the City of Cincinnati generally.

In describing these decisions, I am not suggesting that any people or any institutions be "blamed" for these decisions. Rather, I am providing this historical information to frame the current decisions that will be made in 2012 re: the Eastern Corridor highway. Although it is clear that the Eastern Corridor project will not be able to correct all of the issues cited in the following bullet points, I think it is clear that some of these issues can be fixed or ameliorated as part of the Eastern Corridor project. Specifically:

- Madisonville's extensive transportation connections to Cincinnati and Norwood from the late 19<sup>th</sup> Century through the 1940s/1950s:
  - At the time when Madisonville was annexed by the City of Cincinnati in 1911 and for various periods of time during the next 3-4 decades, Madisonville was connected to key locations in the cities of Cincinnati and Norwood by four (4) gateway roads that entered Madisonville from the west, as well as by three (3) different streetcar lines (The "Swing Line," the "Milford Line" and the Erie Avenue Cincinnati streetcar) and one well-connected commuter-rail line. This excellent infrastructure tied Madisonville to Cincinnati and to Norwood at a time when the Cincinnati, Fairfax, Norwood, St. Bernard and the other Mill Creek Valley communities were brimming with manufacturing jobs that employed local people in large numbers and attracted young families to the area.
- The Swing Line inter-urban streetcar line, a precursor to the Eastern Corridor road concept: During its short life (see <a href="http://www.indianhill.org/History/Hist020.htm">http://www.indianhill.org/History/Hist020.htm</a>) until the early 1920, the "Swing Line" inter-urban streetcar line (popularly identified by the line's owners, the Swing family, but legally known as the Cincinnati & Columbus or "C & C" line) from Norwood to Owensville was a high-speed inter-urban streetcar line that whisked commuters from Owensville, Milford, Terrace Park, Madeira and Madisonville to factories in Norwood such as Allis-Chalmers (now Siemens Energy & Automation) and U.S. Playing Card. Until 1913, the Swing Line extended farther to the east beyond Owensville, all the way to Hillsboro in Highland County. This transportation line is particularly relevant to today's discussion of the Eastern Corridor roadway because, even though the Swing family never completed construction of this line all the way to Columbus (the railroads already offered this passenger service from Cincinnati to Columbus), this vital transportation service did follow the path of the proposed Eastern Corridor roadway very closely.

It did this by connecting the Duck Creek Valley in Norwood and Madisonville (where I-71 is

located today between the Kennedy/Highland/Ridge interchange and the Norwood Lateral interchange) to Milford and Owensville in Clermont County (located near UC-Clermont, just two miles from the Route 32 Appalachian Highway by way of Bauer Road).

According to this link -- <a href="http://jjakucyk.com/transit/interurbaninfo.html#cc">http://jjakucyk.com/transit/interurbaninfo.html#cc</a> -- under the title, "Interurban & Suburban Railway Information," the Swing Line entered Madisonville from the west along Duck Creek and Madison roads before turning north of Whetsel Avenue, then east on Chandler Street, and next north to Madeira along a right-of-way that paralleled today's Oasis Line railway line from Madisonville to Madeira. From Madeira the Swing Line passed through Indian Hill's Redbird Hollow (where a privately maintained nature trail exists today) to Terrace Park and then to Milford and Owensville along today's U.S. Route 50.

In Madisonville, the Swing Line connected with the Cincinnati Street Railway's Erie Avenue Streetcar Line (the #69 streetcar) at the corner of Madison and Whetsel in Madisonville.

According to this source – again see <a href="http://jjakucyk.com/transit/interurbaninfo.html#cc">http://jjakucyk.com/transit/interurbaninfo.html#cc</a> —- Clermont County and Highland County commuters served by the Swing Line were upset when a bridge washout disrupted service in 1913. This document states, "There was pressure [after the 1913 washout] from the citizens of Madisonville, Madeira, and Ramona (a small community at Drake and Shawnee Run Road in today's Indian Hill) to keep the line, because it was a fast way to get to the factories in Norwood where many residents worked. Since most of the streetcar lines ran radially from downtown, taking the street railway would involve going to Walnut Hills [at Peebles Corner] and back out [to Norwood]. That trip would take some 45 minutes, instead of 10 on the C&C.

Unfortunately, the Cincinnati Street Railway had no interest in that, and residents were left to fend for themselves. The people of Hillsboro were the most invested in preserving operations, since the Norfolk & Western and Baltimore & Ohio branches to their town provided horribly inadequate service, generally just one shuttle each way to Sardinia or Blanchester per day. Nonetheless, on October 25, 1919 the last car ran on the outer 30 miles of the C&C between Owensville and Hillsboro."

The Milford Line inter-urban streetcar line, another precursor to the Eastern Corridor concept: The Cincinnati, Milford and Blanchester Line – more often referred to as the "Milford Line" – was an inter-urban street line which the "Interurban & Suburban Railway Information" document [again, see <a href="http://jjakucyk.com/transit/interurbaninfo.html#cc">http://jjakucyk.com/transit/interurbaninfo.html#cc</a>] explains ran from Milford to Madisonville from 1903 until 1936. [From 1906 to 1926, this line offered service all the way out to Blanchester in Clinton County.]

In effect, the passenger service provided by the Milford line was a precursor to the planned Eastern Corridor commuter rail line, because the Milford Line connected seamlessly to the Cincinnati Street Railway streetcar lines that connected to Downtown Cincinnati. In the vicinity of Mariemont, Fairfax and Madisonville, the Milford Line's right of way followed alongside Murray Road and Murray Avenue until it passed through Mariemont, past the current location of Mariemont High School and extended its right of way to the path of today's Wooster Pike. [Today portions of this section of the old Milford Line inter-urban streetcar right of way are used by the Murray Road hike/bike trail, which may be extended through Mariemont as the "Mariemont Extension" to connect with the Little Miami Scenic Trail at Newtown Road. See http://www.connectcincy.org/mariemont-extension] for details.

The western terminus of the Milford Line was in Madisonville near the corner of Brotherton Road and Erie Court (behind and to the south of the Marathon gas station on Red Bank Road). At this location, travellers commuting into Cincinnati could transfer (with shelter provided) to the Erie Avenue Streetcar line that was operated by the Cincinnati Street Railway Company.

#### Cincinnati Street Railway network:

This map -- <a href="http://homepage.mac.com/jjakucyk/Transit1/map.html">http://homepage.mac.com/jjakucyk/Transit1/map.html</a> -- shows in black the network of streetcars operating in the City of Cincinnati prior to the 1950s when the last of the streetcar lines were shut down. From Madisonville, the #69 streetcar line started at the Madisonville loop (today's Metro bus loop) at the corner of Madison Road and Kenwood Road.

From this Madisonville loop (which sat right across Madison Road from the East Madisonville commuter-rail station), this inbound #69 streetcar line followed Madison Road to Whetsel, then turned south on Whetsel to Bramble Avenue.

The inbound #69 line followed Bramble to Erie Avenue, and then followed Erie to the connection point with the Milford Inter-urban streetcar line (near the intersection of Erie Court and Brotherton Road in today's Red Bank Corridor).

From that connection point, the streetcar line provided extensive service throughout the Greater Cincinnati area, continuing inbound on Erie Avenue through East Hyde Park, Hyde Park and O'Bryonville with connections at DeSales Corner (Woodburn and Madison) and at Peebles Corner (Gilbert Avenue and McMillan Street) to downtown Cincinnati, the University of Cincinnati campus, the Cincinnati Zoo, Norwood, etc.

Along this #69 route, riders also had the option of making a connection at the corner of Erie and Delta in Hyde Park to connect with Downtown Cincinnati. They could do this by taking the Delta streetcar #68 through Mount Lookout Square to the East End, where they could connect to the inbound #28 streetcar down Eastern Avenue to Downtown.

For people who lived in Oakley, they could travel inbound on the #70 streetcar, a line that ended at the loop on the eastern side of Oakley Square at Cincinnati Milacron (where today we see the new landscaped median at the eastern end of the Oakley Square streetscape on Madison Road). At this #70 streetcar loop site at Cincinnati Milacron, the Oakley commuter-rail station was located a short 50-meter walk away.

Commuter-rail connecting Madisonville and Oakley to East Norwood and Downtown Cincinnati: According to many sources -- including page 50 of the book "Bond Hill: Origin and Transformation of a 19<sup>th</sup> Century Cincinnati Railroad Suburb" by Aharon N. Varady (see <a href="http://tinyurl.com/7chqjep">http://tinyurl.com/7chqjep</a>) and the "Map of Cincinnati's Streetcars, Interurbans and Railroads" at <a href="http://homepage.mac.com/jjakucyk/Transit1/map70.jpeg">http://homepage.mac.com/jjakucyk/Transit1/map70.jpeg</a>, Madisonville and Oakley were well-served by both commuter-rail service and freight-service for many decades. Freight service continues today.

As a commuter-rail line, passenger service on this line (a rail line now that is today operated by the Indiana & Ohio Railroad which, in Norwood and Bond Hill, roughly parallels the Norwood Lateral freeway) ran inbound from Loveland and Madeira, through Madisonville and Oakley on to Norwood, Bond Hill, the Ivorydale junction in St. Bernard (where Procter & Gamble employed thousands of workers at the Ivorydale complex), and Chester Park (today's Spring Grove Village). From Chester Park (where streetcar connections were available on the Spring Grove Avenue line to factories up and down the Mill Creek Valley) the commuter-rail line extended to Downtown Cincinnati at the old Plum Street passenger-rail station.

With this extensive computer-rail network, Madisonville was fortunate enough to have two passenger stations – East Madisonville and Madisonville – along this old Baltimore & Ohio line. The East Madisonville passenger station was located on the south side of Madison Road where the rail line crosses Madison (across the street from the Cincinnati Street Railway's #69 streetcar loop and today's Metro bus loop). The Madisonville passenger station was located along the tracks just west of the Roe Street crossing.

The Oakley station is still located today across the tracks from the Cincinnati Milacron plant within a short walking distance of Madison Road and the #70 streetcar loop. As mentioned earlier, the East Norwood station was located immediately south of today's Norwood Lateral where Forest Avenue crosses. [If the Cincinnati subway had been completed rather than abandoned during its construction, this East Norwood station would have sat immediately above the subway line, making this subway/commuter-rail station within easy walking distance of the GM-Norwood, Allis-Chalmers and U.S. Playing Card factories into one of the largest public-transportation hubs in the Tri-State region.]

Madisonville's loss of two of its four gateway roads to Cincinnati and Norwood: Prior to 1942, Madisonville was connected directly to Cincinnati and Norwood by four gateway roads: Duck Creek Road, Madison Road, Brotherton Road, and Madison Road. Today Madisonville only connects directly to Cincinnati and Norwood with two gateway streets: Madison and Erie. That represents a net loss of two gateway streets. The direct connection from Madisonville to Brotherton Road ended apparently in 1942 when the bridge carrying Brotherton Road over Duck Creek and the level-grade crossing with the north/south rail line paralleling Duck Creek were closed off. At this same time in 1942 (see <a href="http://jjakucyk.com/transit/#csr">http://jjakucyk.com/transit/#csr</a>) through streetcar service from Mariemont to downtown Cincinnati was eliminated.

This curtailment of east/west connections to Madisonville in 1942 occurred, as best I can tell, when the road configuration in this area was changed to accommodate automotive traffic to and from the new Ford Motor Company transmission plant in Fairfax (at today's site of a Walmart store). With this reconfiguration of streets, eastbound Brotherton Road traffic was redirected to Rosslyn Drive and to Rosslyn's intersection with Erie Avenue. From there, eastbound traffic now turns left today on Erie Avenue to cross the new (in 1942) Erie Avenue viaduct over the railroad tracks, Duck Creek and Red Bank Road. Please note that the road that today is called "Red Bank Road" was called Dunbar Road from 1911 until 1941.

- The special case of Duck Creek Road, Lyons Junior High and the Northeast Expressway (I-71): As mentioned above, for much of its history, Duck Creek Road was the northernmost of the four direct gateway roads that connected Madisonville residents to jobs in Cincinnati and Norwood. Before Duck Creek Road was, in effect, chopped up into the six unconnected pieces that we see today (two road fragments in Madisonville, three road fragments in Norwood and one road fragment in Evanston), Duck Creek Road connected directly with Chandler Street, an east/west street in Madisonville that parallels Madison Road.
  - From its connection with Chandler Street, Duck Creek Road extended westward through the campus of today's John P. Parker School where it crossed Red Bank Road and began to run alongside the banks of Duck Creek for several miles to the west, ending at Montgomery Road in Evanston next to the Jewish Cemetery and St. Mark's Catholic Church..
  - Before the road was chopped into pieces, westbound Duck Creek Road passed Kennedy Avenue, as it does today, but then extended westward through the valley alongside Duck Creek past Cincinnati Milacron and behind the U.S. Playing Card plant.
  - Today in Norwood we see three unconnected sections of Duck Creek Road alongside I-71, with most of the former Duck Creek Road right-of-way taken by ODOT in the 1970s to build what planners called the Northeast Expressway (I-71).
  - Prior to this demise of the connected Duck Creek Road in the 1970s due to the construction of the I-71 freeway, the link in Madisonville between Chandler Street and Duck Creek Road was terminated in the mid-1950s. This occurred when the Cincinnati Public Schools took the land along Duck Creek Road between Anderson Place and Red Bank Road to build Lyons Junior High School at the site of today's John P. Parker School.
- Lack of a full interchange on I-71 at Exit 10 (Stewart Road): On Interstate 71, almost all of the interchanges from Montgomery Road (Exit 12) to Downtown Cincinnati have unique configurations that do not conform to modern standards for highway interchanges along Interstate highways. To correct one of those design shortcomings on I-71, the City of Cincinnati is currently working with ODOT to create a new full-scale interchange where Martin Luther King Drive crosses over I-71, with the goal of stimulating development in the Walnut Hills, Avondale and East Walnut Hills neighborhoods that are located in this vicinity.

  Along this 12-mile stretch of I-71, there are two partial interchanges (Exit 10/Stewart Road and Exit 11/Kenwood Road) that do not allow southbound I-71 traffic (traffic coming in from the
  - Along this 12-mile stretch of I-71, there are two partial interchanges (Exit 10/Stewart Road and Exit 11/Kenwood Road) that do not allow southbound I-71 traffic (traffic coming in from the suburbs) to access those roads and do not allow traffic on those roads to access I-71 North (headed out to the suburbs).

At both of these I-71 exits (Kenwood Road and Stewart Road), commuters travelling to/from downtown Cincinnati can access the southbound lanes of I-71 for their morning commutes, and can exit northbound I-71 during their evening commute. However, at Kenwood road this is not a serious issue because Exit 12 (Montgomery Road) is easily accessible to Kenwood Road traffic via the nearby intersection of Kenwood Road and Montgomery Road.

It seems clear that these configurations of the Kenwood Road and Stewart Road interchanges were designed in the 1960s with the assumption that future development would remain concentrated in the City of Cincinnati, and would <u>not</u> flow out to the suburbs as so much of it has done during the last 40 years. Thus, today the potential for development to expand in Madisonville and in Silverton along Exit 10 has been stunted by this lack of ability for suburbanites to access Madisonville and Silverton via I-71.

In this document, I am <u>not</u> arguing that ODOT should today come back and build a complete interchange at Exit 10. This is a complex issue, and I would never argue for new construction at Exit 10 unless Madisonville residents and Silverton town officials were to decide to study this question thoroughly with extensive public input. However, I am making this contemporary point about the stunted development at Exit 10 as part of this larger point re: how many past decisions by local and state government agencies about roads, railroads, public transit, etc. have <u>not</u> been made (at least in retrospect) with the benefit of the Madisonville community sufficiently in mind.

### **Endnote F**

**On Common Ground**, Summer 2010 – published twice each year by the National Association of Realtors – "What's On Deck: Retail Development," Pages 4-8. See <a href="http://tinyurl.com/6wewdnw">http://tinyurl.com/6wewdnw</a> "Especially now, Generation Y is paying more careful attention to whether buying a home is a good idea and, if so, where to buy,' says Arthur C. Nelson, presidential professor and director of the Metropolitan Research Center at the University of Utah.

Generation Y's attitude is more than a response to vanishing equity, rising foreclosures and tight credit. It also reflects a different set of priorities than the ones that led baby boomers to gravitate to farther and farther away suburbs. . . . In survey after survey, today's 20-somethings — the leading edge of Generation Y — express a strong desire to live in urban environments close to jobs, entertainment and each other — at least until they start having children but perhaps beyond. . . . Certainly the transformation of many city centers from decaying to desirable hasn't escaped Generation Y. And neither has the fact that homes in city centers and inner suburbs have held their value far better than those in outer suburbs. . . .

Elwood Carlson [Charles B. Nam professor in the sociology of population at Florida State University] calls Generation Y 'the New Boomers.' The name captures two key characteristics of Generation Y — it contains a large number of new Americans who have immigrated to this country and it brims with the offspring of baby boomers. That one-two punch will make the New Boomers "the demographic center of gravity of American society" through at least the first half of this century,' Carlson says. . . .

Surveys by RCLCO [Robert Charles Lesser & Company, a Washington, DC-based real-estate advisory and research firm] and another real estate advisory firm, the Concord Group, show how strongly Generation Y is in tune with many key strategies of smart growth. The most telling result: 77 percent of the New Boomers surveyed by RCLCO said they plan to live in an urban core. . . . Walkable communities with a mix of uses is another building block of smart growth. Two-thirds of the New Boomers surveyed by RCLCO said that living in a community where they could walk to work, shopping and entertainment is important, and one-third said they would pay more to do it. Smart growth also encourages compact development. More than half of RCLCO survey respondents said they would trade lot size for proximity to shopping or work. Even among families with children, one-third said they would make that trade-off. Providing transportation choices is yet one more smart growth principle that New Boomers like. In the Concord Group Survey, 81 percent said it was very or somewhat important to live near alternative modes of transit such as bus and rail lines and 67 percent said they would pay a premium to do it."

#### **Endnote G**

**On Common Ground**, Summer 2011 -- published twice each year by the National Association of Realtors – "What's On Deck: Retail Development," page 40-43 see <a href="http://tinyurl.com/7daryyt">http://tinyurl.com/7daryyt</a>

"The retail sector has taken a beating over the past few years, leading to a 13 percent vacancy rate in 2010, according to George Ratiu, an economist at the National Assn. of Realtors.

'We'll see big changes in retail development in the next five years,' says Edward Shriver, AIA, a 30-year retail veteran and principal with Strada, a Pittsburgh-based architecture and urban design firm. 'Because of the great recession, we're losing retailers, and the whole economy has to make changes in how retail is done in terms of who's doing what and where.'

Change in retail is starting with the transformation of malls. 'We've overdeveloped our retail in this country...' says Midge McCauley, a principal at Seattle-based Downtown Works, which performs market research, retail merchandise mix strategies, and plans for street-oriented retail in urban and neighborhood centers. 'Instead of new construction starts, you're seeing the remalling of America, which is the redevelopment of existing properties. It goes a step beyond renovating. Some malls have run their economic lifespan and now have to reinvent themselves. The land is worth so much more than when it was purchased that it's worth it for the owners.'

Enclosed malls are passé, and owners of less-successful malls are turning their properties into lifestyle centers. 'They're open-air centers with upscale tenants that generally have more amenities than strip centers. . . . Developers have been trying to recreate what has occurred naturally in towns, and many have been called town centers because they're really faux town centers.' The future will be dominated by retail nested in those natural or synthetic towns. 'There's a major shift for people to want to live, work, go to school and play right in urban centers,' says Max Reim, co-managing partner and founding principal LiveWorkLearnPlay, a consulting and development group in Montreal. 'Within urban centers, the most vibrant of all are urban villages. . . . We're seeing that happening in much smaller, mid-sized cities, where small neighborhoods are integrated with each other and create a much healthier ecosystem.' What's driving the shift toward urban villages? Young women — whom Reim says represent 63

percent of the college population in North America — are taking on more decision-making and want to shop in urban villages. 'Cities, towns and states,' adds Reim, 'are developing and enticing businesses, colleges, health care facilities, and much, much more to their downtown cores, which brings in people 24/7/365.'...

The opportunity for socializing is at the heart of mixed-use and urban villages. They'll retain

The opportunity for socializing is at the heart of mixed-use and urban villages. They'll retain fundamental concepts like the great coffee shop and bakery, along with the great inn, pub or hotel, says Reim. They'll also include unique local retailers and mom-and-pop restaurants that can be found only in that village.

Developers will supplement new urban villages with entertainment and activity-based retail. Entertainment activities have been growing in malls, but retail centers have only recently begun to include activity-based retail. . . . "Today the most successful retail centers are those that encourage people to spend more time and visit with more frequency. Whether they spend no money or as much as possible, people beget people," [Reim said].

Reim says developers should be programming at least 20 to 40 percent of experiential retail concepts into their centers. 'Those include fitness centers and yoga studios, health-care centers for things like physiotherapy, and much, much more so it's not just about selling something but about things to do,' he explains. . . .

Bill Morris, a principal at the retail acquisition firm Morris Capital Partners in Fort Worth, Texas, says retail is mirroring the trend of 'placemaking' in residential development. 'Malls have to offer something different than they did 30 years ago,' he says. 'They have to be a place for the whole family, not just for teenagers. That can be accomplished by adding restaurants, entertainment, grocery stores and discounters. Malls will also have more appealing amenities, such as open-air components, outdoor seating areas, water features, soft-seating areas, and other placemaking ideas.' "

#### **Endnote H**

"Death of the Fringe Suburb," by Christopher B. Leinberger, an op-ed piece published in the <u>New York Times</u> November 26, 2011. Leinberger is a professor of urban and regional planning at the University of Michigan. See <a href="http://tinyurl.com/82x7qbq">http://tinyurl.com/82x7qbq</a>

"DRIVE through any number of outer-ring suburbs in America, and you'll see boarded-up and vacant strip malls, surrounded by vast seas of empty parking spaces. These forlorn monuments to the real estate crash are not going to come back to life, even when the economy recovers. And that's because the demand for the housing that once supported commercial activity in many exurbs isn't coming back, either.

By now, nearly five years after the housing crash, most Americans understand that a mortgage meltdown was the catalyst for the Great Recession, facilitated by [the] under regulation of finance and reckless risk-taking. Less understood is the divergence between center cities and inner-ring suburbs on one hand, and the suburban fringe on the other.

It was predominantly the collapse of the car-dependent suburban fringe that caused the mortgage collapse.

In the late 1990s, high-end outer suburbs contained most of the expensive housing in the United States, as measured by price per square foot, according to data I analyzed from the Zillow real estate database. Today, the most expensive housing is in the high-density, pedestrian-friendly neighborhoods of the center city and inner suburbs. Some of the most expensive neighborhoods in their metropolitan areas are Capitol Hill in Seattle; Virginia Highland in Atlanta; German Village in Columbus, Ohio, and Logan Circle in Washington. Considered slums as recently as 30 years ago, they have been transformed by gentrification.

Simply put, there has been a profound structural shift — a reversal of what took place in the 1950s, when drivable suburbs boomed and flourished as center cities emptied and withered. The shift is durable and lasting because of a major demographic event: the convergence of the two largest generations in American history, the baby boomers (born between 1946 and 1964) and the millennials (born between 1979 and 1996), which today represent half of the total population. Many boomers are now empty nesters and approaching retirement. Generally this means that they will downsize their housing in the near future. Boomers want to live in a walkable urban downtown, a suburban town center or a small town, according to a recent survey by the National Association of Realtors.

The millennials are just now beginning to emerge from the nest — at least those who can afford to live on their own. This coming-of-age cohort also favors urban downtowns and suburban town centers — for lifestyle reasons and the convenience of not having to own cars.

Over all, only 12 percent of future homebuyers want the drivable suburban-fringe houses that are in such oversupply, according to the Realtors survey. This lack of demand all but guarantees continued price declines. Boomers selling their fringe housing will only add to the glut. Nothing the federal government can do will reverse this.

Many drivable-fringe house prices are now below replacement value, meaning the land under the house has no value and the sticks and bricks are worth less than they would cost to replace. This means there is no financial incentive to maintain the house; the next dollar invested will not be recouped upon resale. Many of these houses will be converted to rentals, which are rarely as well maintained as owner-occupied housing. Add the fact that the houses were built with cheap materials and methods to begin with, and you see why many fringe suburbs are turning into slums, with abandoned housing and rising crime.

The good news is that there is great pent-up demand for walkable, centrally located neighborhoods in cities like Portland, Denver, Philadelphia and Chattanooga, Tenn. The transformation of suburbia can be seen in places like Arlington County, Virginia, Bellevue, Washington, and Pasadena, California, where strip malls have been bulldozed and replaced by higher-density mixed-use developments with good transit connections.

Reinvesting in America's built environment — which makes up a third of the country's assets — and reviving the construction trades are vital for lifting our economic growth rate.

[Disclosure: I am the president of Locus, a coalition of real estate developers and investors and a project of Smart Growth America, which supports walkable neighborhoods and transit-oriented development.]

Some critics will say that investment in the built environment risks repeating the mistake that caused the recession in the first place. That reasoning is as faulty as saying that technology should have been neglected after the dot-com bust, which precipitated the 2001 recession.

The cities and inner-ring suburbs that will be the foundation of the recovery require significant investment at a time of government retrenchment. Bus and light-rail systems, bike lanes and pedestrian improvements — what traffic engineers dismissively call 'alternative transportation' — are vital. So is the repair of infrastructure like roads and bridges. Places as diverse as Los Angeles, Phoenix, Salt Lake City, Dallas, Charlotte, Denver and Washington have recently voted to pay for "alternative transportation," mindful of the dividends to be reaped. As Congress works to reauthorize highway and transit legislation, it must give metropolitan areas greater flexibility for financing transportation, rather than mandating that the vast bulk of the money can be used only for roads.

For too long, we over-invested in the wrong places. Those retail centers and subdivisions will never be worth what they cost to build. We have to stop throwing good money after bad. It is time to instead build what the market wants: mixed-income, walkable cities and suburbs that will support the knowledge economy, promote environmental sustainability and create jobs."

## **Endnote** I

This area where Ohmart Vega, Forest Pharmaceutical, Medpace, Gorilla Glue and Carespring are located is sometimes referred to in City of Cincinnati documents the "Madisonville Industrial Corridor." Much of this area overlaps with the area that ODOT refers to as the Eastern Corridor Phase #1 planning area. The City of Cincinnati produced its most recent planning document on the Madisonville Industrial Corridor in 1991. Please note that parts of this Madisonville Industrial Corridor lie in areas that the City of Cincinnati defines as Madisonville and part of this area (along and near Rosslyn Drive) lies in areas that the City of Cincinnati defines as Oakley.

Also please note that during the period immediately after I-71 was built, the City of Cincinnati planned the redevelopment the old Eastwood Village area (between Duck Creek Road and I-71, immediately west of Red Bank Road) as a redevelopment project that was separate and distinct from the Madisonville Industrial Corridor. Today the Fifth Third Bank Madisonville campus occupies most of this land.

Together, between these two developments – the Madisonville Industrial Corridor and the old Eastwood Village area -- many thousands of jobs have been created in Madisonville and Oakley during the last ten years.

# **Endnote J**

"Hamilton County Stable Integrated Communities: 2010 Update" -- <a href="http://www.cincyfairhousing.com/pdfs/Final%20DN2%20Report.pdf">http://www.cincyfairhousing.com/pdfs/Final%20DN2%20Report.pdf</a> -- by Charles F. Casey-Leininger, Ph.D. of Casey-Leininger Research, research commissioned by Housing Opportunities Made Equal (HOME) as part of its "Hidden Treasures: Stable Integrated Communities Program" (see <a href="http://chrc.us/ForumFlyer.pdf">http://chrc.us/ForumFlyer.pdf</a>).

On page 6-7, the report quantifies, using U.S. Census Data, the move away from "white flight" in Kennedy Heights. It says, "Indeed, in our earlier research we discovered that the Cincinnati neighborhood of Kennedy Heights had clearly maintained stable racial integration even though its black population exceeded 60% after 1970. In fact, from 1980 to 2000, it remained at a steady 75% black . . . . By 2010, its black population had declined to 69%."

On page 10, the report says, "Two other neighborhoods saw modest . . . increases in their white percentages . . . In Northside, whites increased by 1% to 59%, blacks decreased 3% to 36% . . . Madisonville saw an increase of 2% white to 38%, while the black population dropped 3% to 57% bringing it below 60% black for the first time since 1980 when it equaled 56%."

# Red Bank CAC Eastern Corridor Development Team Meeting

# Agenda for February 15, 2012 Working Meeting

1.	Introductions	Bob Igoe
2.	<b>Overview of Statement of Desired Outcomes</b>	Susan Schultz McDaniel
	a. Individual Stakeholder Statements	Keith Smith
3.	Funding Update	Commissioner Todd Portune
4.	Madison Rd Expansion	Michael Moore
5.	Red Bank Traffic Count Update	ODOT
6.	<b>Working Group Session</b>	All
7.	Next Steps	Bob Igoe



# RED BANK CORRIDOR PROJECT MEETING SUMMARY

Medpace · February 15, 2012

Prepared by:

Saybrook Marketing Communications Kenwood Towers, Suite 700 8044 Montgomery Road Cincinnati, Ohio 45236

# Meeting Attendees

## **Red Bank Corridor Representatives**

- Jay Andress, Wasson Way
- Bob Bectsch
- Luke Brockmeier, Resident & State Rep.
   Candidate
- Mike Burson, Cincinnati Public Schools
- Bill Collins, Madisonville & John P. Parker
- Tim Daugherty, Children's Home
- Caroline Duffy
- Frank Henson, Queen City Bike
- Kathy Harrison, Madisonville
- Bob Igoe, Madisonville
- Mike Judy

- Ron Kull
- Mike Lam, Columbia Township
- Susan Schultz McDaniel, Red Bank CAC
- Charlene Metzger, Fairfax
- Don Mills, Ohio River Way
- Kay Nolen, Medpace
- Jennifer O'Donnell, Vice Mayor Qualls office
- Ben Ross
- Craig Rozen, Oakley Community Council
- Curt Tiettmeyer, Village of Newtown

# **Eastern Corridor Implementation Partners**

- Steve Mary, Ohio Department of Transportation
- Joe Vogel, Ohio Department of Transportation
- Andy Fluegemann, Ohio Department of Transportation
- Keith Smith, Ohio Department of Transportation
- Jay Hamilton, Ohio Department of Transportation
- Todd Portune, Hamilton County Commissioner/Hamilton County Transportation Improvement District
- Ted Hubbard, Hamilton County Transportation Improvement District
- Michael Moore, City of Cincinnati
- Martha Kelly, City of Cincinnati

## **Project Team Members**

- David Wormald, URS Corporation (Red Bank Corridor Project)
- Steve Curless, URS Corporation (Red Bank Corridor Project)
- Vanessa Frisch, URS Corporation (Red Bank Corridor Project)
- Deb Osborne, Stantec (SR-32 Relocation Project and the SR-32 Improvements, Eastgate Area Projects)
- Laura Whitman, Rasor Marketing Communications
- Betty Hull, Rasor Marketing Communications

# **Meeting Summary**

The following is a summary of discussions during the Feb. 15, 2012 meeting. A full meeting transcript was recorded and is available for review on the Red Bank Corridor project's Public Involvement page of the Eastern Corridor website, <a href="www.EasternCorridor.org">www.EasternCorridor.org</a>.

# **Introductions**

At the beginning of the meeting, participants introduced themselves and stated their affiliations. Bob Igoe, president of the Madisonville Community Council, thanked Medpace for hosting the meeting. He then stated that the Red Bank Community Advisory Committee's (CAC) goal is to work with ODOT and project engineers to develop plans for the Red Bank Corridor project.

# Overview of Statement of Desired Outcomes

Following introductions, Susan Schultz McDaniel presented a summary of the CAC's collective goals and desired outcomes for the project, as well as individual comments from community businesses and stakeholders. CAC representatives then distributed a series of position statements from stakeholders and a discussed a chart highlighting project priorities (POST MEETING NOTE: a compilation of these materials has been placed on the Red Bank Corridor project's Public Involvement page on the Eastern Corridor Program website, <a href="https://www.EasternCorrior.org">www.EasternCorrior.org</a>.). A summary of points made by CAC members includes:

#### CAC Goals:

The goal of the CAC is to collaborate on a design that benefits the communities, businesses and future development of Segment One [the Red Bank Corridor] while meeting the needs of the current and future traffic demands.

To this end, the CAC seeks a real voice in the design and development of segment one of the Eastern Corridor Project.

#### **Desired Outcomes:**

- Connect existing developments to each other and the community
- Develop and preserve as much green space as possible
- Explore opening/expanding surrounding roadways currently closed
- Implement an economic impact study of the project on current and future development
- Develop a final design appropriate for an urban and residential community
- Identify a final design that increases the safety of school age children crossing the roads

## Other desired outcomes discussed include:

- Efficient traffic flows at speeds safe for pedestrians, bicycles, moms with strollers, etc.
- Maintain and improve access to businesses in and around the surrounding area; improve

access of the residential community

- Create connections to surrounding and future bike trails
- Improve climate for economic development
- A roadway solution that doesn't split the community into two sections
- Support business redevelopment, attract new residents, retain existing residents
- A decision that is made soon so local businesses can move forward with future planning
- Wider sidewalks

ODOT invited the CAC to share additional statements as they come in.

Following the goals and outcomes discussion, the City of Cincinnati's Michael Moore provided an update of other projects taking place in the area, including the development of the Medpace area and its impact on traffic needs, utility coordination, property purchases.

# **Funding Update**

Red Bank CAC members requested an update on project funding. They explained that they need a better idea on how the project may advance considering that funding is limited; having a better understanding of this will help with development planning. Also, there was concern that if the project is not funded for ten to 15 years, how will the community work with the City on repairs, improvements, and implementation of portions of the project before more work can be completed? New businesses considering moving to and investing in the area are going to need these questions answered.

Michael Moore stated that it is important to advance a design that incorporates a collective vision for the project so that it's ready to go as soon as funding is available, or, so that portions of construction can be begin as soon as funding is obtained. Having that collective vision will help the community with making development decisions during the time period before construction begins.

ODOT representatives as well as Hamilton County Engineer Ted Hubbard and Hamilton County Commissioner Todd Portune noted that funding was secure for the current study phase (preliminary engineering) but that construction funding had not been identified at this time. The timeline for construction is dependent on state and federal revenues and spending. It was noted that completion of preliminary engineering and environmental documentation in the near term would better position the project for future construction funding if and when it would become available.

Jay Hamilton, Traffic Planning Engineer for ODOT District 8, stated that the cost for the current Red Bank Corridor Tier 2 study is just over \$3.5 million. Eighty percent of that amount is federal funding and 20% is local, from the Hamilton County TID earmark.

Further discussion was held on other possible funding sources:

Transportation Bill – if adopted, it would yield funding that the project could likely access.

- TRAC Funding While TRAC funding is very limited, the Eastern Corridor Program remained on the list for future funding when many other qualified projects were dropped off. This is positive news.
- The proposed Regional Infrastructure Investment Zones (RIIZ) bill would provide favorable tax incentives for private investments into public infrastructure
- Bonding against future funding streams
- Transportation-related TRAC funds
- Reallocation of OKI funds
- Public Private Partnerships (P3s)

# **Madison Road Expansion**

Michael Moore, Director of the Department of Transportation and Engineering for the City of Cincinnati, led a discussion on the status of Madison Road work. He mentioned that Medpace's new building will bring in new workers and more vehicles and an additional right turn lane on Madison will be needed. The City is in the process of coordinating with utilities, particularly Duke, to move telephone polls in relation to this new lane. He also stated that the City is going to try and get an easement to widen sidewalks from the planned 5 ft. Work in this area will hopefully begin in May.

Mr. Moore reported that he has not heard anything further about the proposal to change the road's name to Dunbar but will look into it.

# **Red Bank Traffic Count Update**

ODOT representatives explained that while traffic counts are in, the full forecasts are not yet complete and should be available in mid-March for review and discussion. There was some follow-up discussion regarding the level of service the project team hopes to achieve with the roadway modifications and what would likely best serve the community. Also discussed was the nature of the traffic modeling on both regional and localized (intersection) scales and how this information is used when developing alternatives to address congestion.

The effect of the Kennedy Connector on both traffic and the community, once completed, was also briefly discussed. ODOT stated that the traffic model will include the Kennedy Connector link and assess projected impacts in correlation with the Red Bank project.

# Working Group Session - Review of the Project Corridor

Madisonville CAC representatives along with the ODOT and the URS design team reviewed aerial maps to discuss existing issues and design constraints throughout the corridor progressing from north to south. URS also provided for the CAC's use several plots with aerial maps of the corridor and major intersections. The maps illustrated existing topography, right of way and utilities.

Items discussed during this portion of the meeting include:

#### North of Duck Creek Road

The lack of shoulders and access in this area often result in significant congestion when there is an accident or disabled vehicle. Additionally, the current cross section with the setback guardrail is unsightly and is not an inviting gateway into the community. ODOT representatives noted that while access to I-71 will not be altered as part of this project, the addition of shoulders, spot improvements on I-71 or other treatments for the I-71 access ramps to Duck Creek Road could be considered. This is not necessarily a capacity issue but a functional consideration of safety and aesthetics. URS noted that a review of crash rates in the corridor (2007-2009) did not indicate significant safety issues. Records of disabled vehicles not associated with an accident have not been reviewed.

#### **Duck Creek Road**

There is significant congestion at Duck Creek and Red Bank Expressway. The CAC expressed concerns with pedestrian safety in the area and possible need for additional turn lanes. There was also some discussion about the potential impacts of the Kennedy Connector project and increases in traffic volumes on Duck Creek. ODOT and the design team noted that the Kennedy Connector is included in the traffic modeling to be done for the 2030 forecasts. The City noted that signal controllers for stop lights in the area were replaced recently and there may have been some temporary problems with signal timing, etc., which should now be corrected. A follow up discussion was held on the timing of the light, the modeling process used to determine an optimal schedule and how that ties into the larger regional traffic flow model.

Medpace representatives inquired if the traffic from its campus is being considered in the planning work. URS responded that is does have the 2007/2009 traffic impact studies for Medpace and that they are being considered in the traffic forecasts. URS noted that if there are significant changes in the numbers of employees, etc., from the impact studies Medpace should forward this information. But as of now, the traffic counts and impact studies appear to be consistent.

#### **Madison Road**

There is significant congestion at this intersection especially northbound between Madison and Erie.

The City is beginning work on additional westbound right turn lane on Madison from Medpace to Red Bank Expressway. The City, Cincinnati Public Schools and Madisonville representatives are coordinating to widen the sidewalk in this area if possible.

Pedestrian safety is a major concern for school children. Most school age pedestrians are students at the Schroeder High School on Duck Creek Road and students at John P. Parker School on Madison. Mr. Wormald of URS stated that it would be beneficial to know additional information about the distribution of students among the schools, where and how they are coming from school each day and how likely they would be to walk or bike. He also noted that current pedestrian counts are low. CAC representatives felt that pedestrian usage would increase if there were better accommodations at the intersection. Ms. Schultz-McDaniel also stated that public accessibility and public transportation are key to the community, so plans for the Madison/Red Bank intersection needs to accommodate those. There was some follow up discussion about the potential positives and negatives of a roundabout at this location relating to pedestrian safety.

Michael Moore suggested that, at this stage in project development, it would be productive for the group focused on what it likes or dislikes about a particular concept rather that on specific solutions. Knowing what it likes and why can help advance the planning and development process more quickly.

#### **Madison to Erie**

Left turns into driveways at Medpace Way and other local access points can be problematic. The Red Bank CAC would like accommodations for bicycles and pedestrians on both sides of the roadway in this area. URS noted that prior planning work assumed a 10 ft wide shared use path on the west side of Red Bank, from Murray to Madison Road. There was follow-up discussion on the relative benefits and feasibility of a shared use path on the east, west or both sides of the roadway. The eastern side of the roadway has more intensive use and residential development but would likely have greater property impacts.

CAC representatives suggested a shared use path on the west side to more closely follow the SORTA Oasis Line right of way or along Duck Creek. While this may minimize property impacts along Red Bank there are concerns with safety, maintenance and security.

There was also discussion regarding potential improvements to old Red Bank Road and interconnectivity of Hetzel Ave. Old Red Bank could be used for local circulation but is currently in poor condition. Old Red Bank Road Bridge over Rail America should be replaced and reconnected if possible. Sidewalks on Old Red Bank would also be desirable to serve adjacent commercial and residential uses. ODOT and City staff noted that improvements to Old Red Bank were consistent with prior planning work done in 2004-2005.

Madisonville CAC representatives noted that drivers cut through private parking lots between Old Red Bank and Hetzel. There was follow up discussion on potential improvements to Hetzel, Old Red Bank Road, the railroad bridge and other nearby roads to improve connectivity in this area.

Medpace representatives requested that the City vacate existing right of way for Old Red Bank Road between Medpace Way and the UDF south east of Madison Road since it has no access to Red Bank Expressway. The existing right of way is a constraint on development alternatives at the site.

Gorilla Glue would like to keeps its traffic light on Red Bank.

CAC representatives requested that a landscaped median be constructed between Madison Road and Erie if possible. Mr. Collins mentioned that if the group can find a creative way to not crowd the right of way, then the CAC can realize its vision to open up the corridor and an establish an attractive landscape for Red Bank Road. He stated that it's important to include park-like segments to help the community compete with its neighbors for jobs and families.

Establishing connectivity to existing and planned bicycle paths was a large part of the discussion of this portion of the roadway.

#### **Erie/Brotherton Area**

The current intersection generally functions acceptably but is very confusing for outsiders. It would be desirable to have a pedestrian bridge connecting Brotherton east of the SORTA Oasis Line directly to Red Bank. ODOT will come up with several possible alternatives for this intersection. Since this touches on Hyde Park and Oakley, the CAC will ensure that representatives of these communities will be at the table when the concepts are discussed. Pedestrian connectivity between the residential areas north and west of Erie to Fairfax, Madisonville and Mariemont are poor.

#### South of Erie

The CAC suggested that connectivity to the Murray Ave shared use path be provided. Also some landscaping and a means to slow down traffic was also requested. There were no major congestion issues observed in this area. Mike Judy of Hyde Park Lumber asked about how his property might be affected as he had plans to build condos across the street from this business. The answer is not available as desgins for the new intersection with US-50 and SR-32 are not yet developed.

There were questions regarding the southern limits of Segment I and the proposed interchange with US-50. ODOT and URS representatives noted that the Red Bank Corridor project (Segment I) ends in the vicinity of Fair Lane and that the US-50 interchange is considered part of SR-32 Relocation project (Segment II/III) and that its configuration and location remain to be determined. Access to the former Swallen's development site from Red Bank should be maintained.

# **Next Steps**

ODOT announced that the next Eastern Corridor Development Team meeting will be held on Feb. 23, 2012 at the Anderson Center in Anderson Township. All are invited to attend.

A date for the next Red Bank Community Partners Committee will be determined and announced at a later time. At that meeting, ODOT will be able to share traffic data and detailed discussions about what will project alternatives need to accomplish can be held.

# SUMMARY OF CONSENSUS INFORMATION AND CORRESPONDENCE PROVIDED BY THE RED BANK ROAD TASK FORCE SUBMITTED AT THE FEB. 15, 2012 MEETING AT MEDPACE

# CORRESPONDENCE FROM SUSAN SCHULTZ MCDANIEL

From: Susan Schultz McDaniel <creativecounsel@fuse.net>

Hide

Subject: Madisonville/Red Bank Task Force docs Date: February 16, 2012 12:25:34 PM EST

To: Whitman Laura < lwhitman@saybrookmarketing.com>

Cc: Bob Igoe <Bob@iandeve.com>

12 Attachments, 7.5 MB

Quick Look

Hi Laura:

Here's the documents Bob Igoe and I presented on behalf of the Red Bank Road Task Force at last night's meeting. As I mentioned, Bob and I are "tag teaming" the leadership and coordination of the local group and will continue to present community consensus we have been able to achieve. Our reps at the working meetings may change based on availability of our group.

There are also individual interests involved so we will endeavor patience and good humor.

The feedback from our coalition is we feel URS and ODOT will undertake the next steps of design and we'll take a look and participate in another working meeting. Until then, we feel we've put our goals and objectives on the table.

The consensus information was developed and summarized with reps from:

Madisonville Community Council Oakley Community Council

Hyde Park Community Council

Madisonville Community Urban Redevelopment Corp

Medpace

Gorilla Glue

Cincinnati Commericial Contracting

Cincinnati Children's Home

Cincinnati Public Schools/John P. Parker

**Huntington Bank** 

Queen City Bike

Allwein Massage LLC

Ross Design

Weed and Seed Sustained, Inc.

We also took comments from 300+ interested citizens at the community meeting August 3, 2011 and that work is reflected in our summaries as well.

We have received (in-kind) advice and input to our community coalition process from:

Mr. Bill Fischer, City of Cincinnati

Mr. Clete Benken, KMG Design

Mr. Jack Pflug, Consultant

Commissioner Todd Portune

Commissioner Gregg Hartmann

Commissioner Chris Monzel

Vice Mayor Roxanne Qualls

Ms. Jennifer O'Donnell, City of Cincinnati

Mr. Michael Moore, City of Cincinnati

Ms. Marilyn Wall, Sierra Club

Thanks and let me know if you have any questions, we are looking forward to reviewing the next phase of design plans from URS and ODOT.

Kind Regards,

Susan

Susan Schultz McDaniel, Esq. 4550 Erie Avenue Cincinnati, OH 45227 513-561-3907 phone/fax 513-240-4284 mobile http://www.linkedin.com/profile/view?id=2750757

# **CORRESPONDENCE FROM QUEEN CITY BIKE**

From: Frank Henson <frank.henson@queencitybike.com>

Date: February 14, 2012 3:40:12 PM EST

To: Susan McDaniel <creativecounsel7@gmail.com>

Cc: Bob Igoe <Bob@iandeye.com>

Subject: Fwd: Red Bank Task Force Guiding Principles

The Queen City Bike Board of Trustees has adopted unanimously a resolution endorsing the Statement from Cincinnati Public Schools and the John P. Parker Local School Decision-Making Committee on the Eastern Corridor/Red Bank Expressway Project.

----- Forwarded message ------

From: Michael L. Burson < bursonm@cpsboe.k12.oh.us >

Date: Tue, Feb 14, 2012 at 7:19 AM

Subject: Re: Red Bank Task Force Guiding Principles

To: robert.horne@7hills.org, cmr@cglobalm.com, kgarrison14@cinci.rr.com, papa4enzo@cinci.rr.com,

awestheimer@cincigroup.com, peter.draugelis@dinslaw.com, trharris@dominion1.com,

jeffreylovelace@fuse.net, robpasq@fuse.net, creativecounsel7@gmail.com, frankhenson@gmail.com,

hpncpresident2011@gmail.com, nickragland@gorillaglue.com, Bob@iandeye.com, ernie@kennedyheights.org, j.brownrigg@medpace.com, K.Nolen@medpace.com, deborah.tolliver@pnc.com, frank.henson@gueencitybike.com, Ben@ross-design.com,

TDaugherty@thechildrenshomecinti.org, thefamily@whittington-intl.com

Cc: Terry Elfers < Elfert@cpsboe.k12.oh.us >, Mary Ronan < Ronanma@cpsboe.k12.oh.us >,

rkull@gbbn.com

On Thursday February 9th the John P. Parker Local School Decision Making Committee adopted the attached statement of objectives. This was approved yesterday by the Superintendent to be forwarded to the Task Force.

Thank you.

Building Futures!
Michael L. Burson
Facilities Master Plan Consultant For
Cincinnati Public Schools
Ohio's Highest-Rated Urban School District!
513-363-0777
www.cps-k12.org

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From: Frank Henson <frank.henson@queencitybike.com>

Date: February 14, 2012 3:32:08 PM EST

To: Susan Schultz McDaniel <creativecounsel7@gmail.com>

Cc: Bob Igoe <Bob@iandeye.com>

Subject: Re: Attached

The Queen City Bike Board of Trustees has adopted unanimously a resolution endorsing the Madisonville Community Urban Redevelopment Corporation (MCURC) Goals and Values for the Red Bank Corridor Project.

# CORRESPONDENCE FROM CINCINNATI COMMERCIAL CONTRACTING

From: Amy Westheimer <awestheimer@cincigroup.com>

Date: February 13, 2012 5:04:11 PM EST

To: 'Susan Schultz McDaniel' <creativecounsel7@gmail.com>

Subject: RE: Attached

Hi Susan,

CCC is interested in keeping Red Bank Expressway as a business friendly corridor to encourage small business to move here and sustain the existing businesses. That means, improving the streets, opening up connector streets that have been closed and making the access to businesses easier.

Amy R. Westheimer

# **Cincinnati Commercial Contracting**

4760 Red Bank Expressway Cincinnati, Ohio 45227

Office: 513-561-6633 x 107

Cell: 513-403-6642

awestheimer@cincigroup.com www.cccontracting.com www.sharonvillecommercecenter.com

# <u>CORRESPONDENCE FROM</u> CPS AND JOHN P. PARKER LOCAL SCHOOL DECISION-MAKING COMMITTEE

# Statement from Cincinnati Public Schools and the John P. Parker Local School Decision-Making Committee on the Eastern Corridor/Red Bank Expressway Project.

Cincinnati Public Schools believes that improving access and connection of all the communities north and south of Madisonville will be good for the community and good schools need healthy communities to be successful. We think the goals for the project need to include the following:

- A. The area north of the Madison Road and Red Bank intersection primarily owned by Children's Home and CPS is the largest natural green space in the area and should be <u>enhanced</u> by the development.
- B. The development should promote safe routes to all schools in the area by all modes of transportation, walking, bicycles, buses and by car. Safe access for after school activities and unorganized play on the school grounds should be also considered.
- C. The improvements must not reduce the current exposure to sunlight in the school buildings as well the outdoor areas around the school.
- D. We would not support making Madison and Red Bank or Red Bank and Duck Creek a grade separated interchange.
- E. Any construction of the improvements must be planned to minimize impact of dust and noise during school and not cause loss of instructional time.

#### CORRESPONDENCE FROM THE GORILLA GLUE COMPANY

## The Gorilla Glue Company

# Goals and Values Relating to The Red Bank Corridor Project

The Gorilla Glue Company owns two pieces of property on Red Bank Expressway.

- The first is located at 4550 Red Bank and is our company Headquarters. We have approximately 100 employees at this location. This building and parking lot are at capacity.
- The second location is at 3700 Red Bank (formerly Swallen's). This location is a 77,000 square foot building and 12 acres of undeveloped land. Currently, we have 50 employees working there with the potential for a significant increase of Gorilla employees and/or development of the land.
- 1. Continued stoplight access to our facilities. At both locations, there are stoplights that give us safe and somewhat efficient access to Red Bank Expressway. This must continue. At 4550 Red Bank, we share the light with many other buildings and businesses. At 3700 Red Bank, we share the light with one other business. However, it is imperative that the stoplight remain in order to give Gorilla Glue the ability to expand our business at this location and/or to develop the land into a multi-use office park.
- 2. Vehicular and pedestrian safety: this should include the following specifics
  - Speed limit on Red Bank Expressway should be limited to 35 mph.
  - What sidewalks that are located on Red Bank should remain and sidewalks should be added to those areas where there are none.
- **3.** Preservation of the property at 3700 and 4550 Red Bank Expressway: There are differing issues at both places that require us to keep all of our property.
  - 3700 Red Bank: In order for development to occur at this location, it is necessary that no property be taken. This is the last significant piece of undeveloped land and any land that is taken would have a material impact on development and our business.
  - 4550 Red Bank: The Gorilla Glue Company has essentially used up all of its 5 acres for building and parking. Any property that is taken would cause Gorilla Glue irreparable harm and significant expense

# CORRESPONDENCE FROM THE MADISONVILLE COMMUNITY URBAN REDEVELOPMENT CORPORATION

# **Madisonville Community Urban Redevelopment Corporation**

# Goals and Values for the Red Bank Corridor Project Adopted and approved 2/2/2012

- Access by road and connecting roads to the Red Bank corridor vicinity should support safe access by all road users to business and residential redevelopment in the Madisonville and adjacent communities
- Road design should create "location friendly" access from the Red Bank Corridor for small businesses and Madisonville residential neighborhoods
- The road design should be consistent with community planning documents for Madisonville completed within 5 years of road construction
- Speed limits and traffic calming should be established that encourage people to do business in the Madisonville NBDs (officially recognized Business Districts).
- The Red Bank corridor should provide easy accessibility to Madisonville's business districts by public transportation.
- The road design should adopt modern design principles (Complete Streets) and zoning (Form Based Codes) to encourage growth of walk-able, bike-able, family-friendly neighborhoods and business districts

# **CORRESPONDENCE FROM THE CHILDREN'S HOME OF CINCINNATI**

On Jan 31, 2012, at 11:02 AM, Tim Daugherty wrote:

All -

I was asked to share this document with CAC work group this a.m., the idea being for other organizations and businesses to use it as a template for their own statements that can be presented to ODOT at the meeting on the 15<sup>th</sup>. Please feel free to contact me if you have any ???'s.

Thanks,

**Tim Daugherty** 

Director of Facilities
The Children's Home of Cincinnati
5050 Madison Road
Cincinnati, OH 45224
Direct: 513/527-7234

childress ME

S050 Medison Road Community Office 45227 S13,272,2000 Phone 518,272,2817 Fea www.thechildrenshomecintl.org

#### The Children's Home of Cincinnati

#### Goals and Values Relating to The Red Bank Corridor Project

- Easy accessibility to the Campus by public transportation: because many of the clients we serve do not have access to POV's, we see it as important at minimum to retain the existing bus stops along both Madison and Duck Creek Roads
- Vehicular and pedestrian safety: this should include the following specifics
  - Speed limit on Red Bank, Duck Creek and Madison Road should be limited to NMT 35 mph
  - Greater enforcement of "School Zone" speed limits on Duck Creek and Madison during posted hours

doption Faily Childhood Education Mental Health

- Easy arrival on to and departure from the Campus by client transportation (e.g., school buses, etc.) and other vehicular traffic: any re-programming of the existing signalized intersection at Madison, Babson Place and The Children's Home Main Entrance should not adversely impact arrival on to and departure from the Campus
- Preservation of the Campus and agency property: this includes the following:
  - Retain existing setbacks from pavement edge to sidewalk, existing width of sidewalk and from sidewalk to side of building along the Duck Creek Road Office Building
  - Minimize loss of property along Duck Creek from Coca-Cola to the east, along Red Bank from Duck Creek to Madison, and along Madison from Red Bank to the eastern point of the "developed Campus"
  - No loss of property from eastern point of the developed Campus to the western edge of the property along Madison Road and along Duck Creek Road
  - Preservation of the environmentally unique 20-acre 100-year-old woods at the east end of the campus

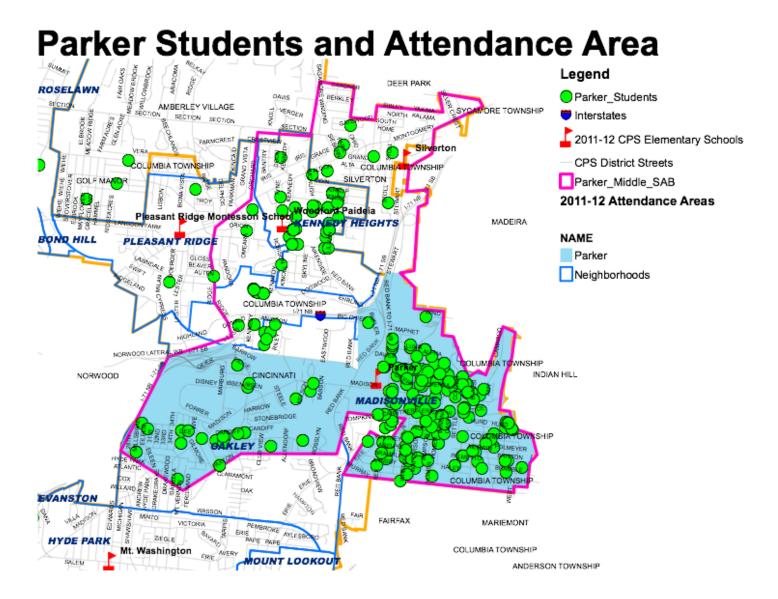
## **CORRESPONDENCE FROM CINCINNATI PUBLIC SCHOOLS**

From: "Michael L. Burson" <bursonm@cpsboe.k12.oh.us>

Date: February 15, 2012 8:37:30 AM EST

Subject: Re: Red Bank Task Force Guiding Principles

Attached is a map showing the residences of the current families attending Parker. It illustrates that students are coming from all 4 directions.



Road Priorities	Road Features	Comm&Culture	Connect
I) Madison & Red Bank access NSEW	I) Traffic Modeling data	I) Attract Jobs and New Residents	I) Symetry w/ Kennedy Connector
2) Duck Creek & Red Bank access	2) Complete Streets design model	2) Parkway Design	2) Coord. with east side Routes to School
3) I-71 Choke Point	3) Most useful Traffic Calming	3) Visually attractive	3) East side repairs/improvemts
4) CX bridge re-do	4) Safe street crossings	4) Keep current Residents	4) Connect to bikeways, greenspace
5) Hetzell Ave connector/upgrade	5) Traffic Signals—location, timing	5) Value architecture	
6) Erie & Brotherton access	6) Speed Limit	6) Support biz districts	

7) Murray Ave. & Erie Ave access NSEW	7) Safe Routes to School	7) Solve crime problems	
8) Old Red Bank & Woodland Place access	8) Pedestrian & Cyclist access	8) Welcoming gateways	
	9) Stormwater Mgmt & Road Buffers	9)Modern with a sense of history	
		10) Clean & Green	

Madisonville Community Advisory Committee (CAC)			
First Name	Last Name	Organization	
Bill	Collins	Madisonville Community Council	
Tim	Daughtery	Cincinnati Children's Home	
Stephen	Ewald	MedPace	
Frank	Henson	Queen City Bike	
Bob	Igoe	Madisonville Community Council	
Kimberly	Mack	JP Parker	
Nick	Ragland	Gorilla Glue	
Sara	Sheets	Madisonville Communtiy Urban Redevelopment Commision	
Amy	Westheimer		
Prencis	Wilson	Madisonville Community Council	